

**WHAT MOVES YOU ARIZONA
GOALS & DRAFT OBJECTIVES**
(August 3, 2010)

The “ADOT Role” column reflects the role ADOT anticipates it will have over the 25-year timeframe of the plan. This may or may not be the role ADOT has in 2010. The role definitions are:

- Owner-Operator:** As owner, ADOT is responsible for maintaining, operating, and enhancing infrastructure to achieve the goals and objectives.
- Partner:** ADOT may be a partner with a role in funding and decision-making to achieve the goals and objectives.
- Advocate:** ADOT may be a partner by providing complementary and opportunistic funding when it will advance ADOT’s goals and objectives.
- None:** No participation in funding or decision-making.

GOALS	DRAFT OBJECTIVES	ADOT ROLE														
Improve Mobility and Accessibility																
Implement critical and cost effective investments in infrastructure to expand access to transportation and optimize mobility and reliability in the transportation of passengers and freight	<p><u>Outcome based</u> <i>All Modes</i></p> <ul style="list-style-type: none"> ▪ Identify and implement critical and cost-effective new capacity and operations investments to improve transportation system throughput and reliability ▪ Ensure the maximum number of Arizona’s residents have good access to the transportation system ▪ Improve intramodal and intermodal system connectivity to support regional and interstate freight movement and passenger travel <p><u>Process based</u></p> <ul style="list-style-type: none"> ▪ Incorporate multimodal considerations into all ADOT planning processes ▪ Integrate operational considerations and options into all ADOT planning processes ▪ Support development of statewide network of multimodal transportation services to provide accessibility to people with special needs including the young, elderly, disabled and economically disadvantaged 	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding: 2px;">Highways</td> <td style="padding: 2px;">Owner/Operator</td> </tr> <tr> <td style="padding: 2px;">Urban Transit</td> <td style="padding: 2px;">Advocate</td> </tr> <tr> <td style="padding: 2px;">Rural Transit</td> <td style="padding: 2px;">Partner</td> </tr> <tr> <td style="padding: 2px;">Commuter Rail</td> <td style="padding: 2px;">Partner</td> </tr> <tr> <td style="padding: 2px;">Freight Rail</td> <td style="padding: 2px;">Advocate</td> </tr> <tr> <td style="padding: 2px;">Air</td> <td style="padding: 2px;">Advocate</td> </tr> <tr> <td style="padding: 2px;">Bicycle/Pedestrian</td> <td style="padding: 2px;">Partner</td> </tr> </table>	Highways	Owner/Operator	Urban Transit	Advocate	Rural Transit	Partner	Commuter Rail	Partner	Freight Rail	Advocate	Air	Advocate	Bicycle/Pedestrian	Partner
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Preserve and Maintain the System																
Maintain, preserve and extend the service life of existing and future state transportation system infrastructure	<p><u>Outcome based</u> <i>Highways</i></p> <ul style="list-style-type: none"> ▪ Maintain highway and bridge systems to optimize their short and long term usefulness and minimize life-cycle costs ▪ Preserve highway pavements at their lowest life-cycle costs ▪ Preserve and replace state bridges to provide safety and operability ▪ Maintain and improve rest areas to keep facilities safe and open to the public ▪ Preserve and maintain all system facilities, including traffic operations equipment, roadsides, and other appurtenances, to enhance their appearance and optimize their utility and serviceability 	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding: 2px;">Highways</td> <td style="padding: 2px;">Owner/Operator</td> </tr> <tr> <td style="padding: 2px;">Urban Transit</td> <td style="padding: 2px;">None</td> </tr> <tr> <td style="padding: 2px;">Rural Transit</td> <td style="padding: 2px;">Partner</td> </tr> <tr> <td style="padding: 2px;">Commuter Rail</td> <td style="padding: 2px;">None</td> </tr> <tr> <td style="padding: 2px;">Freight Rail</td> <td style="padding: 2px;">None</td> </tr> <tr> <td style="padding: 2px;">Air</td> <td style="padding: 2px;">Advocate</td> </tr> </table>	Highways	Owner/Operator	Urban Transit	None	Rural Transit	Partner	Commuter Rail	None	Freight Rail	None	Air	Advocate		
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	<p>Air</p> <ul style="list-style-type: none"> Preserve and maintain airports pavements <p>Transit</p> <ul style="list-style-type: none"> Preserve and maintain transit fleets to ensure transit service availability <p>Process based</p> <ul style="list-style-type: none"> Use the Airport Pavement Management System to help prioritize matching grants for airport infrastructure improvements 	<p>Bicycle/Pedestrian None</p>
Support Economic Development		
<p>Develop and operate a state transportation system that provides predictable freight and people movement throughout the state to support a competitive and thriving economy for Arizona</p>	<p>Outcome based</p> <p>All Modes</p> <ul style="list-style-type: none"> Provide economic benefit with infrastructure investments <p>Highways</p> <ul style="list-style-type: none"> Maintain overall regional and inter-regional system reliability Improve system reliability on high-priority freight corridors Improve system connectivity for interstate and international freight movement and passenger travel corridors <p>Air</p> <ul style="list-style-type: none"> Support a statewide system of public commercial and passenger airports to support economic development <p>Rail</p> <ul style="list-style-type: none"> Support development of a private sector rail system that supports economic development <p>Transit</p> <ul style="list-style-type: none"> Improve access to transit services that support economic development 	<p>Highways Owner/Operator</p> <p>Urban Transit Advocate</p> <p>Rural Transit Advocate</p> <p>Commuter Rail Partner</p> <p>Freight Rail Advocate</p> <p>Air Advocate</p> <p>Bicycle/Pedestrian None</p>
Link Transportation and Land Use		
<p>Protect the capacity of the state transportation system by developing policies and partnerships that strengthen the coordination of land use and transportation planning and implementation</p>	<p>Outcome based</p> <p>Highways</p> <ul style="list-style-type: none"> Preserve or enhance level of service for mobility corridors on the state transportation system <p>Process based</p> <ul style="list-style-type: none"> Advocate for policy and legislative changes needed to give ADOT strong access management authority Encourage local municipalities to coordinate land use plans and zoning controls with airport operations and development 	<p>Highways Owner/Operator</p> <p>All Transit None</p> <p>Commuter Rail None</p> <p>Freight Rail None</p> <p>Air Advocate</p> <p>Bicycle/Pedestrian None</p>
Protect the Environment and Natural Resources		
<p>Protect and restore the environment</p>	<p>Outcome based</p>	<p>Highways Owner/Operator</p>

<p>while improving and maintaining the transportation system</p>	<p>All modes</p> <ul style="list-style-type: none"> ▪ Implement transportation solutions that improve mobility, enhance communities and protect and restore the environment ▪ Ensure environmental commitments made during planning and design of transportation improvements are fulfilled during construction and maintenance ▪ Evaluate and implement strategies to reduce ADOT contribution to green house gas emissions ▪ Evaluate and implement strategies to increase ADOT's use of renewable energy sources <p>Process based</p> <ul style="list-style-type: none"> ▪ Implement a green connectivity approach to transportation planning and system development ▪ Support preparation and adoption of natural resource protection plans 	<p>All Transit Partner</p> <p>Commuter Rail Partner</p> <p>Freight Rail Advocate</p> <p>Air Advocate</p> <p>Bicycle/Pedestrian Partner</p>
<p>Enhance Safety and Security</p>		
<p>Continue to improve transportation system safety and ensure the security of the transportation system</p>	<p>Outcome based</p> <p>All modes</p> <ul style="list-style-type: none"> ▪ Maintain and enhance transportation safety, reducing crashes, injuries and fatalities ▪ Improve safety and reduce risk associated with freight movement <p>Process based</p> <ul style="list-style-type: none"> ▪ Integrate security risk analysis and planning into ADOT's planning processes ▪ Support preparation and adoption of airport Safety and Security Planning 	<p>Highways Owner/Operator</p> <p>Urban Transit Advocate</p> <p>Rural Transit Partner</p> <p>Commuter Rail Partner</p> <p>Rail</p> <p>Freight Rail Advocate</p> <p>Air Advocate</p> <p>Bicycle/Pedestrian Partner</p>
<p>Strengthen Partnerships</p>		
<p>Develop and nurture partnerships that support coordination and integration of ADOT's planning and investment in state transportation infrastructure with public and private organizations and agencies responsible for land use, conservation and environmental planning, and freight infrastructure</p>	<p>Process based</p> <p>Planning Partnerships</p> <ul style="list-style-type: none"> ▪ Coordinate state transportation planning and project implementation with local and tribal land use and transportation planning and implementation, including consideration of local goals, plans and priorities ▪ Coordinate state transportation planning with land management, natural resource, environmental and conservation plans ▪ Collaborate with local, regional and tribal partners to provide transportation infrastructure which meets a transportation need, is an asset to the community, and protects and restores the natural environment ▪ Work with local governments to support efforts to use state transportation system investments to help direct growth ▪ Support local bicycle and pedestrian plans by providing pedestrian and bicycle facilities consistent with local area bicycle/pedestrian plans, the state Complete Streets Policy and state/local maintenance agreements ▪ Support local government efforts to identify, preserve and obtain future right-of-way ▪ Work cooperatively with local areas to coordinate the planning and operation of local roads with the state 	<p>ADOT will work with the appropriate agencies or private parties to advance the Partnership objectives.</p>

	<p>highway system</p> <ul style="list-style-type: none"> ▪ Promote coordinated state, regional and local planning by encouraging all partners to use the bqAZ vision and guiding principles as the foundation for all local planning initiatives ▪ Work cooperatively with partners to share data and information to enhance the quality of planning in Arizona ▪ Provide meaningful opportunities for the public and stakeholders to influence ADOT's decision-making <p><i>Investment Partnerships</i></p> <ul style="list-style-type: none"> ▪ Establish partnerships with public and private rail operators to facilitate the identification of complementary investments in intracity and intercity rail ▪ Establish partnership with Arizona's business community support statewide economic development ▪ Pursue partnership opportunities that will expand funding available to preserve and enhance the state transportation system ▪ Support the improvement of international border crossings 	
Promote Fiscal Stewardship		
<p>Provide a sound financial base for Arizona's transportation system through responsible management of public assets and resources and identification and implementation of funding strategies to ensure long term balanced investment in the state's transportation system</p>	<p><u>Process based</u></p> <ul style="list-style-type: none"> ▪ Ensure that cost-benefit analysis and financial sustainability are included in transportation investment decision-making ▪ Enhance existing or identify new sources of public and private revenue or financing 	<p>ADOT will work with the appropriate agencies or private parties to advance the Fiscal Stewardship objectives.</p>